



## MENTAL HEALTH AND WELLBEING POLICY 2024-2025

**Recommended by** Teaching and Learning Committee

**Approved by** FGB on 18<sup>th</sup> March 2024

Date of next review: March 2025 Responsible Officer: Z Beamish

## Summary of changes from last review:

Inclusion of sixth form wellbeing provisions and working with parents of students in the sixth form

- Updates to wellbeing provisions to identify changes in personnel etc.
- Staff wellbeing and enrichment fund

# Introduction

What is mental health and why is it important to what we do at Comberton Village College and Sixth Form?

"Mental health is defined as a state of well-being in which every individual realizes his or her own potential, can cope with the normal stresses of life, can work productively and fruitfully, and is able to make a contribution to her or his community." WHO 2013

For all individuals, mental, physical and social health are vital and interwoven strands of life. As our understanding of this relationship grows, it becomes ever more apparent that mental health is crucial to the overall well-being of individuals, societies and countries. Schools, as well as other institutions in society, have a crucial role in supporting the development of positive mental health and emotional wellbeing.

Prevalence of poor mental health in young people has grown rapidly in the last decade. 2020 figures from NHS digital suggest that rates of probable mental disorders have increased since 2017. In 2020, one in six (16.0%) of children aged 5 to 16 years were identified as having a probable mental health disorder, increasing from one in nine (10.8%) in 2017. The increase is evident across all genders.

School staff are the professionals who spend the most time with children and young people. Schools are often the first to identify difficulties and support and influence children and young people. There is a strong case that we should focus on the mental health and emotional wellbeing of our pupils (those in our 11-16 school) and students (those attending our sixth form, CSF). The Education Endowment Fund for instance identifies Social and Emotional Learning interventions as having an 'identifiable and valuable impact on attitudes to learning... [and] on attainment'.

Comberton Village College and Sixth Form recognises the positive role that schools/colleges play in relation to mental health and wellbeing (henceforth referred to as MHWB). At the heart of our work lie the six core principles of The Cam Academy Trust. These drive everything that we do, the framework for mental health relates to the following core principles:

**The excellence principle** - Education must be of the very highest standard. Education and support around MHWB should be of the highest standard offered.

**The comprehensive principle** - Education must be for all kinds and abilities. Provision for MHWB should recognise the diverse school communities within the Trust and seek to support appropriately.

**The broad education principle** - Education must incorporate a broad range of subject areas and personal development. Positive psychoeducation has a lifelong impact and should be considered as a part of pupil's and student's entitlement.

The community principle - Every Academy must be at the heart of its local community and serve it well. We recognise the impact that positive mental health has on communities and seek to support parents/carers in our community with knowledge and skills to support positive MHWB.

**The partnership principle** - Each Academy must seek to work positively in partnership with others for mutual benefit. The framework and the work that schools do related to MHWB is predicated on strong partnerships between schools and external support providers.

We want to ensure that every individual pupil and student achieves their full, positive potential through a broad and high-quality education including access to support with MHWB.

We also recognise that staff are our most valuable resource at Comberton Village College and this policy also outlines the ways in which the school seeks to promote the positive mental health and wellbeing of all employees.

This policy has been developed in line with the CAM Academy Trust's Framework for Mental Health and Wellbeing Policies.

### **Defined Roles and Responsibilities**

"Dealing with mental health is everyone's business" – Time to change (2021)

A whole school, joined-up approach to MHWB has a demonstrably positive impact on the mental health and wellbeing of all within the community (DfE: 2018). This is only possible because of access to appropriate training, support and understanding about how to refer on concerns to the right person, team or external partner. This policy seeks to outline responsibilities of staff at every level in the school as well as the role that pupils and students can play in supporting positive MHWB.

#### All staff

All staff in schools have a clear responsibility to safeguard the wellbeing of their pupils and students (Keeping Children Safe in Education: 2018). Schools should recognise the positive role that all members of staff play in promoting MHWB through their everyday behaviour and professional practice.

A pupil or student may choose to disclose concerns about themselves or a friend to any member of staff, so all staff need to know how to respond appropriately to a disclosure. If a pupil or student chooses to disclose concerns about their own MHWB or that of a friend to a member of staff, the member of staff's response should always be calm, supportive, and non-judgmental. Staff should listen, rather than advise and our first thoughts should be of the pupil's or student's emotional and physical safety rather than of exploring 'Why?

In line with the 'Mental Health Training Competency Framework for School staff'- Core Training outlining that as a minimum standard all staff should:

- Have an understanding and awareness of what is meant by mental health and positive mental health.
- Have an understanding and awareness of how to look after their own mental health (self-care)
- Have an understanding and awareness of how to identify children and young people who might be struggling with their mental health.
- Have an understanding and awareness of the factors that promote and protect mental health and build resilience.
- Are able to identify factors that might increase the risk of developing a mental health problem.
- Understand the roles and responsibilities their own and those of others in meeting mental health needs of children and young people.
- Are able to consider their own values and attitudes about mental health and how these might influence their work.
- Are aware of barriers that may exist for different minority groups in terms of accessing services.
- Know who they should speak to in the school if they identify a child or young person with mental health difficulties (and what information to include within the conversation)
- Have an understanding of the safeguarding issues and how to respond in their setting to a child or young person in distress or in a mental health crisis including the risk of suicide.
- Have a general awareness of key local services and resources that can support better mental health in children and young people.

Are able to signpost children, young people or their parents/carers to sources of support and advice.

To enable this all staff should:

- Have access to training on MHWB and the role that schools have in promoting positive mental health, this could be as part of annual safeguarding updates and training.
- Have opportunities to discuss concerns about the MHWB of children and young people in their school at an appropriate level, for instance at team meetings.
- Have access to appropriate supervision and support when responding to disclosures or events related to safeguarding
  or mental health needs.
- Familiarise themselves with and adhere to their individual schools' MHWB policy.

## Staff with pastoral responsibilities

Those who play a significant role in a pupil's or student's 'educational journey' and who are working directly with children and young people on a daily basis should have a deeper understanding of mental health and wellbeing.

At Comberton Village College this includes Heads of Year, the SENDCO, KS3&KS4 Support provision managers, Head of the Cabin and appropriate CSS staff.

In the Sixth Form, this includes members of the Sixth Form Leadership Team, Academic Tutors, and staff who work in Sixth Form Support or Sixth Form Cabin roles.

In line with the *Mental Health Training Competency Framework for School staff -Enhanced competencies* these staff should have a deeper understanding and practical application of:

- A range of relevant mental health problems (e.g. anxiety, depression, self-harm, suicide etc)
- Factors that make a young person more vulnerable to poor mental health
- Services and care pathways that are able to support children, young people and how to access them.
- Strategies to help build resilience and improve mental health of children and young people.
- How to build emotional literacy in children and young people through the curriculum (including PSHE lessons)
- Impact of attachment, adverse childhood experiences, trauma and loss
- Value of active listening and communication skills
- Knowledge of how to assess basic mental health needs.
- Solution focused/restorative approaches to behaviour management.
- Ability to reflect and use supervision for support and advice.

Staff should be able to access regular suitable supervision to reflect on their own practice and identify areas which they require further training in.

Mental Health Leads should regularly review emerging needs within their schools and support staff in developing confidence with managing these needs. This could be through regular forums where staff reflect on current practice and training needs.

# **Mental Health Leads**

Following the recommendation from the Government's Green Paper: Transforming Children and Young People's Mental Health (2017), each Academy in the Trust should include in their Mental Health Policy a named Mental Health Lead with overall responsibility for championing the MHWB needs of the whole school community. The Designated Mental Health Lead at Comberton Village College is Zach Beamish (Assistant principal). The Designated Mental Health Lead (DMHL) in schools is a strategic role which developed in line with Public Health England's eight principles to promoting a whole school approach to MHWB. The eight principles are:

- Leadership and management that supports and champions efforts to promote emotional health and wellbeing.
- Identification of need and monitoring of the impact of interventions
- Understanding of targeted support and how to make appropriate referrals.
- Staff development to support pupil and staff wellbeing.
- Creating an ethos and environment that promotes respect and values diversity.

- Enabling pupil and student voice to influence decisions.
- Working with parents, families and carers
- Curriculum, teaching and learning to promote resilience and support social and emotional learning.

The DMHL will need to be situated in the school organisation where they can lead strategically on each of the eight principles. It is therefore recommended that the DMHL is part of the senior leadership team in each school. It may be appropriate for some primary schools within the Trust to work in partnership in designating a Mental Health Lead.

Common features of the role of the DMHL across academies will include, but not be limited to:

- Engaging with Mental Health Forums internally run within the Trust and as part of the Local Offer, working collaboratively with other Mental Health Leads across the Trust. These Forums will focus on emerging needs and evidence-based practice to meet these needs and share good practice.
- Commit to ongoing CPD (including DMHL training from DfE) and regular self-evaluation of competencies and skills when
  it comes to leading on MHWB matters with a target tied to promoting MHWB as part of annual Performance
  Management.
- Co-ordinate CPD and annual refreshers for the whole school community using the local competency framework to identify needs.
- Cascade knowledge of basic mental health awareness to other staff and parents/carers. This should include regularly
  reviewing information that is signposted to staff and parents/carers, for instance on the school's website/social media
  feeds.
- At least annually assess the MHWB needs of the whole school community by validated methodologies such as; The Local
  Authority Mental Health Blueprint, safeguarding patterns and trends, school council feedback, standardised well-being
  measures e.g. Warwick-Edinburgh Mental Wellbeing scale, Stirling Children's Wellbeing Scale, Boxall Profile etc.
- Identify and work with specialist providers to clinically assess those members of the school community that have higher needs and monitor the impact of interventions using approved outcome measures.
- Ensure that there are clear routes of communication between specialist provisions (such as CAMH) and school. This may mean that the DHML is the 'named' person for pupils and students who are under the care of a specialist provision.
- Use data on the whole school community to strategically formulate improvement plans and organise non-clinical
  evidence-based interventions designed to meet these needs at multiple levels: whole school (universal) or targeted/
  specialised levels for specific members of the school community.
- Lead on policy development, implementation and regular reviews of MHWB provision.
- Identify staff who are able to offer professional supervision in school and organising training and regular forum to develop practice in this area.

The DMHL will need to assess their competencies against the DfE proposed CPD framework (to be published in late 2021) and identify areas where they require training.

When Mental Health Support Teams are in place the Designated Mental Health Lead will work with the team to agree a strategic plan.

## **Senior Leaders**

The role of Senior leaders in supporting the work of the Mental Health Lead is crucial to ensure positive impact and embed good practice.

Senior leaders should:

- Support Mental Health leads to implement plans and strategies related to improving Mental Health and well-being across the school community.
- Participate in regular self-evaluation of MHWB provision as part of whole school self-evaluation and development planning.
- Promote the whole school ethos of championing positive mental health.
- Use their oversight to ensure that existing related policies (e.g. Safeguarding, Anti-Bullying, Equality and Diversity, Behaviour Management) reference and promote positive mental health practices.
- Evaluate the efficacy and impact of the pastoral, PSHE and related curricula (Key Stage 3-5) in both its content and delivery as a means to ensuring universal provision for positive MHWB is well met.

• Encourage good communication, collaboration and appropriate liaison between staff involved in pastoral, PSHE, mental health and family work to ensure good provision for mental health and wellbeing in their schools.

Finally, Senior leaders have a role in supporting the MHWB of their staff by means of line management, coaching or arranging supervision which is particularly pertinent for staff who may have had disclosures made to them or who are closely supporting children or young people who have experienced early or significant trauma. It is therefore important that senior leaders have access to appropriate training and supervision in this area too.

#### Governors

The school's governing body also has a role in promoting positive mental health and wellbeing. Governors play a key role in being curious about school provision and appropriately challenging the status quo (A Competency Framework for Governance: 2021).

The governor with responsibility for MHWB in the school community is Mrs C MacDonald Her role is to ensure that there is suitable evaluation of mental health provisions in the school and that mental health and emotional wellbeing is a priority.

Governors with responsibility for MHWB should be offered appropriate training, which may include meeting with other governors with this responsibility across the Trust.

There should be an agenda item on Full Governing Bodies at least annually focusing on trends, patterns and provisions related to mental health.

## Involvement of parents and peers in supporting positive mental health and emotional wellbeing

It is important that schools think systemically about mental health and wellbeing and consider children and young people within the context of their families and peer groups and the role that these relationships can have on creating positive mental health and wellbeing.

## Working with parents and carers

Parents are often very welcoming of support and information from the school and Sixth Form that provides guidance in how to support their children's MHWB. In order to support parents Comberton Village College will:

- Highlight sources of information, agencies, and how to access support about common mental health issues on our 11-16 school and Sixth Form websites.
- Ensure that all parents are aware of who to talk to, and how to get about this if they have concerns about their own child or a friend of their child. This is detailed on our websites and also in the parent handbook.
- Make our mental health policy easily accessible to parents. Available on our websites.
- Offer opportunities for parents and carers to feedback on policies and procedures (this could be done through parent governors for example).
- Share ideas about how parents can support positive mental health in their children through our regular information evenings.
- Keep parents informed about the mental health topics their children are learning about in PSHE and share ideas for extending and exploring this learning at home.

When supporting pupils and students with more significant needs or where there is a disclosure or concern around mental health the school will consider when and how parents are informed. Before disclosing to parents, the school will consider the following questions (on a case-by-case basis):

- Can the meeting happen face to face or virtually?
- Where should the meeting happen?
- Who should be present? (Consider parents, the student, other agencies, other members of staff).
- What are the aims of the meeting?

In the sixth form, staff will carefully consider if parents should be informed, taking into account the age of the student, the student's wishes and the level of perceived risk to the student.

It can be shocking and upsetting for parents to learn of their child's issues and many may respond with anger, fear or upset during the first conversation. The school will be accepting of this (within reason) and give the parent time to reflect.

The school will always highlight further sources of information and give parents appropriate information (for instance leaflets) to take away where possible as they will often find it hard to take much in whilst coming to terms with the news that is being shared.

Sharing sources of further support aimed specifically at parents can also be helpful too e.g. parent helplines and forums. Where meetings take place, members of staff should keep accurate minutes of what has been discussed and agreed next steps. School staff involved in these meetings should be given suitable provision, for example supervision, to reflect on and evaluate their own professional practice.

## Peer support

When a pupil or student is suffering from mental health issues, it can be a difficult time for their friends.

Friends often want to support but do not know how. In the case of self-harm or eating disorders, it is possible that friends may learn unhealthy coping mechanisms from each other. To keep peers safe, the school will consider on a case-by-case basis which friends may need additional support.

The school be mindful of the impact of mental health issues on peers surrounding the child and young person and could:

- Discuss with the young person or child what they would like their friends to know.
- Discuss with the child or young person how peers can support them safely.

Additionally, with peers, schools could highlight:

- Where and how to access support for themselves
- Safe sources of further information about mental health

## Provision for supporting Pupil's or student's MHWB at Comberton Village College

Comberton Village College and Sixth Form has a clear graduated response to MHWB with clear delegation of responsibility for each level of support. Where the school makes a referral to an external provider or service and assists with information sharing it will be done in line with GDPR and the principles of Keeping Children Safe in Education. Below is a map showing provision for mental health in Key Stages 3 & 4 and wellbeing in the school, including who does what

Mental health support provision and development plan

Mental health support provision a		I		T
Support level – who is the	What is offered?	Who is responsible?	What resources/training is needed to	Who is responsible
provision for?			develop further?	for oversight?
Universal – all pupils in the	Signposting	Zach Beamish to attend regular	Princpal's PA to update website as	Zach Beamish as
school can access this	Appropriate resources on	local forums to ensure that	necessary	DMHL
information. This level is about	mental health and wellbeing	information is up-to-date and	Site team – monitoring signage in school	
getting advice and support	are available on the school	appropriate	and renewing as appropriate	
about developing positive	website.			
mental health. The focus for	There is also signposting in			
whole school work is on	common areas such as:			
prevention of mental health	Tutor rooms			
challenges by:	Toilets			
Reducing stigma surrounding	Front corridor			
mental health				
Developing resilience in pupils				
Developing emotional literacy	Webinars for parents	Zach Beamish to organise and	IT team to organise distribution of	Sean Sycamore with
in pupils	throughout the school year	various staff to lead	materials (i.e. uploads to YouTube)	oversight of PLG
	focused on knowledge and			
	practice in supporting positive			
	mental health			
	Medical room team	Susan While-Paddon	Training for Medical room team in	Zach Beamish line-
	The medical room team can		mental health	manages area
	offer face-to-face advice on			
	support and health. For			
	example to access the C-Card			
	(Contraception)			
	Peer support and buddy	The Sixth Form team Irayna	Training for student buddies in mental	Zach Beamish to
	systems operate within year	Owen (or suitable member of	health awareness	evaluate
	groups with some years	the Sixth Form Leadership Team		
	allocated pupils or students in	covering her absence)trains and		
	older years as leaders for their	supervises Yr12 students in their		
	form (e.g. Yr 10 leaders of Yr 7	peer mentoring/advocacy work.		
	form groups and sixth form	Zach Beamish and Mim Segal to		
	mentors). We will develop a	train pupil leadership team as		
	peer mentoring system with	mental health champions.		
	older pupils and students			

Т				
	offering reflective listening to			
	young pupils.			
	Tutors offer advice and	Zach Beamish and Sally Newton	Training for tutors	Zach Beamish to
	monitor the everyday	to produce regular messages for	Time to produce suitable resources and	evaluate
	wellbeing of their tutees.	tutors	access to local forums to ensure	HOYs to observe
	Tutors should check-in	Zach Beamish to provide	information is up-to-date and	tutor time
	regularly with their tutees	training for tutors where	appropriate.	
	regarding their wellbeing and	appropriate		
	will consistently signpost safe	HOYS to oversee day-to-day		
	and appropriate resources	provision		
	Everyday classroom practice	HODs to ensure that mental	Training for HODs in mental health	HODs and SLG line-
	which supports positive	health and wellbeing is an item	awareness and managing mental health	managers to evaluate
	mental health and emotional	on departmental meetings.	concerns	
	literacy. Teachers are	Zach Beamish to advise on		
	encouraged to identify	auditing curriculum for		
	opportunities in their subject	opportunities for mental health		
	areas and to model positive	and positive wellbeing		
	emotional regulation	and positive wellbeing		
	Personal Development	Sally Newton HOD of PSHE	Training for Sally in Mental Health	Regina Lawrence to
	Curriculum – Pupils access	Regina Lawrence Deputy	Awareness	evaluate provision
	PSHE lessons in KS3 and KS4.	Principal	Regina to develop resources for Personal	evaluate provision
	Yr 11s have a Curriculum	Principal	Development Curriculum	
			Development Curriculum	
	Immersion day which focuses			
	on positive wellbeing. The			
	PSHE teachers have training in			
	delivering good			
	psychoeducation.			
	Personal Development	Regina Lawrence (Deputy	Release time for staff to prepare	Regina Lawrence
	Curriculum – there is a	Principal) to organise design	resources	
	pastoral curriculum being	and implementation of		
	developed which focuses on	curriculum		
	positive wellbeing (both	HOYs to observe tutors and		
	explicitly and implicitly	support with delivery of		
	through areas such as	Personal Development		
	citizenship).	Curriculum		

Chaplaincy – WYCCM offers one lunch time drop in slot per week to allow any pupil (or member of staff) an opportunity to talk about any emerging concerns that they may have	Susie , Cherie and Sally allocated to Comberton Village College as Youth workers.	Timetabling of rooms and sharing of information	Zach Beamish to evaluate
An annual wellbeing survey and biannual health related behaviour survey give a good indication of the overall levels of mental wellbeing and identify further areas for support.	Sally Newton – Health related behaviour survey Zach Beamish – Wellbeing survey	Admin support in data processing and analysis.	Zach Beamish and Sally Newton to analyse data and feedback to relevant stakeholders.

Support level – who is the provision for?	What is offered?	Who is responsible?	What resources/training is needed to develop further?	Who is responsible for oversight?
Targeted support—pupils in school can access support with emerging mental health issues. This level is aimed at providing early intervention to help in resolving emerging mental health issues. This level of support is largely held within pastoral teams in school with some support from the Izzy Baker and student support	Signposting to services specialising in bereavement and grief counselling (STARS, Cruze). Logging of family bereavements on MIS to assist colleagues with sensitive support	Izzy Baker to advise HOYs on services to refer to. HOYs to make referrals to grief/bereavement support Admin2HOYs to log concerns	HOYs – Mental Health Champion training to support with identification of needs and appropriate support for students. Izzy Baker – training on local offer (via pinpoint) Admin2HOY – training in logging bereavements on MIS	Jennie Girling – line- management of Izzy Baker Assistant Principals/Deputy Principals – evaluation of pastoral provision including provision for bereavement support
services. At this stage pupils present with some behaviours typical of mental health issues. Mental health issues may impact on a pupils ability function but pupils are able to attend school regularly (attendance between	Identification and pastoral support for pupils with emerging mental health needs through coaching and mentoring.	HOYs to allocate support work within their teams (e.g. tutor to check-in regularly with identified pupils) Use of attached staff to support tutors/small groups/identified pupils	Tutors – mental health awareness training (Delivered whole school).  Tutors – optional mental health champion training and skills in supporting pupil mental health needs.  HOY – Mental Health Champion training.  Izzy Baker – Mental health champion training.	Assistant principals attached to each year group – regularly reviewing workload and allocation of resources within pastoral teams.
95% - 90%) and engage with most activities. Cause of mental health issues is unlikely to be related to abuse or significant safeguarding concerns. There is a minor risk to self/others presented by young person.	Guided access to self-referral services such as Kooth, Shout, Chat health	HOYs oversee and advise pupils and their families in accessing suitable resources. Tutors – check-ins with pupils who are accessing self-referral services. Admin2HOY to log pupils accessing self-referral services.	HOY – Mental health champion training and regular updates on services in HOYs meetings Izzy Baker – Mental health champion training	HOYs to monitor pupil access to self- referral services through regular check-ins
	Referral to short-term counselling via Centre 33. (6 sessions)	HOYs to assess pupil needs and refer to Izzy Baker (support coordinator).	HOY – mental health champion training and regular updates Izzy Baker – regular supervision/support from Jennie Girling and external supervision as necessary	Zach Beamish to evaluate use of provision (impact and ease of access) on a half-termly basis.

			Jennie Girling to
			evaluate places
			available and
			efficacy of support
2.5	1101	1101	regularly.
Referral to longer-term	HOYs to assess pupil needs and	HOY – mental health champion training	Zach Beamish to
counselling via 'in-house'	refer to Izzy Baker (support co-	and regular updates	evaluate use of
counsellor	ordinator).	Izzy Baker – regular supervision/support	provision (impact
		from Jennie Girling and external	and ease of access)
		supervision as necessary	on a half-termly
			basis.
			Jennie Girling to
			evaluate places
			available and
			efficacy of support
			regularly.
Referral to WCCYM for youth	HOYs to assess pupil needs and	HOY – mental health champion training	Zach Beamish to
work (6 sessions)	refer to Izzy Baker (support co-	and regular updates	evaluate use of
	ordinator).	Izzy Baker – regular supervision/support	provision (impact
		from Jennie Girling and external	and ease of access)
		supervision as necessary	on a half-termly
			basis.
			Jennie Girling to
			evaluate places
			available and
			efficacy of support
			regularly.
Referral for external	HOYs to assess pupil needs and	HOY – mental health champion training	Zach Beamish to
counselling services via	refer to Izzy Baker (support co-	and regular updates	evaluate use of
YOUnited	ordinator).	Izzy Baker – regular supervision/support	provision (impact
	,	from Jennie Girling and external	and ease of access)
		supervision as necessary	on a half-termly
			basis.
			Jennie Girling to evaluate places

pupi heal who level	Ilbeing plan to support bil's in managing mental alth. Identification of pupils o may need additional lowel support in pupil notes to other communications.	HOYs to refer to Izzy Baker. pupils can access this directly themselves but in both cases will need to email student support for a booked session	Training for HOYs on developing Wellbeing plans. Evidence based interventions training.	efficacy of support regularly.  Zach Beamish to evaluate wellbeing plans and review regularly with Jennie Girling
Refe auth	erral for support by local hority (EHA process and port)	HOYs to complete an EHA with young person and their family Admin2HOY to submit EHA to EHH via liquid logic	HOY – EHA – what, why, when? Training by local authority Admin2HOY – training in using liquid logic (local authority team)	Zach Beamish to lead training and review EHAs regularly with Izzy Baker and Jennie Girling
Early	nposting and referral to ly Intervention Family rker for support with erging parenting needs	HOYs to signpost and liaise with Education and Inclusion Family Advisor (EIFA)	(EIFA) to present to HOYs the work that they do with families	Zach Beamish to liaise with local authority managers to evaluate impact
Your remi care	treach to vulnerable groups: ing carers – regular ninders to identify young ers and regular support thightly lunch slot)	Izzy Baker – Young Carers Champion running group and liaising with Centre 33 Young Carers project HOYs to monitor and identify young carers	Training for whole staff in identification and working with young carers	Zach Beamish to evaluate impact and ensure that there are regular reminders for supporting young carers
pupi	treach to vulnerable groups: oils with disabilities and dical issues	Year group co-ordinators based in the Centre to regularly review wellbeing of pupils School Nurse (S While-Paddon) to monitor wellbeing of pupil with medical needs	Training for Centre Co-ordinators – Mental Health Champion Regular updates from Centre on supporting vulnerable pupils	Zach Beamish to oversee training and evaluate SENDCO and Centre Manager to oversee implementation by Centre Staff
	treach to vulnerable groups: advantaged pupils	HOYs to monitor wellbeing of pupils and deploy suitable		Nigel Carrick to oversee

	resources within their year team to support.	Training workshops offered for members of staff to attend focused on supporting pupils.	implementation with PSIs Zach Beamish to oversee training for PSIs
Outreach to vulnerable groups: Equality and diversity	PJ Burns E&D co-ordinator to signpost and support pupils with emerging needs	Appropriate training related to E&D (including restorative practices) for Sally Newton as appropriate	Zach Beamish – line-management of E&D
Outreach to vulnerable groups: Child of a parent in prison	Jennie Girling to support with referrals to Ormiston Families	Training for HOYs in how to support children with a parent in prison Training for tutors in how to support children with a parent in prison	Zach Beamish — oversight of support. Jennie Girling — where significant safeguarding issues are present to review provision for individuals

Support level – who is the provision for?	What is offered?	Who is responsible?	What resources/training is needed to develop further?	Who is responsible for oversight?
Specialist support - – pupils in school can access support with significant mental health issues . This level is aimed at providing support to help in resolving mental health issues and increasing pupil's participation in learning in school. This level of support is largely held within specialist provisions in the school (chiefly KS3&KS4 Support and The Centre). At this stage pupils present with behaviours typical of mental health issues. Mental health issues have an impact on a pupil's ability to engage with most activities. pupils may be school refusing regularly or unable to attend school full-time. Causes of mental health issues is may be related to abuse or significant safeguarding concerns. There is a risk to self/others presented by young person.	A referral to Younited (single point of access for CAMH).	Emily Oakley-Pullen, Jennie Girling and Izzy Baker will advise and complete referrals with HOYs	Training on the Younited referral process	Zach Beamish
	Keyworker and single point of communication in school. Heads of Year are responsible for referring and sharing key information with specialist provisions.	Keyworkers are based in the Centre and KS3&KS4 Support. Zach Beamish to oversee pupils relating solely to mental health issues, Emily Oakley-Pullen or Jennie Girling where there are other complex issues such as safeguarding or SEND.	Mental Health Champion training for relevant staff. Regular opportunities to access supervision for relevant staff.	Zach Beamish – Mental health  Jennie Girling – Designated Safeguarding Lead.
	pupils who present with anxieties about attendance at school or who have difficulties attending school due to mental health issues may be placed on a reduced timetable for a phased return and an Individual Alternative Education Plan	Lisa Radburn – supporting families and young people with reduced attendance and/or school refusal issues.	Training in delivering evidence based interventions	Zach Beamish – Mental health/Attendance/Alternative Provision

pu	ipils with disordered eating	School Nurse (Susan While-	Mental Health	Zach Beamish line-manages
and	d eating disorders are	Paddon) and Lisa Radburn.	Champion/Ongoing CPD related	both Becky Gardiner and
sup	pported by the School		to eating disorders	Susan While-Paddon
Nu	urse and Medical Room			
tea	am. In these cases the			
Nu	urse will advise parents on			
ref	ferrals (usually completed			
by	the GP). If a care plan is			
ne	eeded the School Nurse will			
wr	rite this in conjunction with			
spe	ecialist services. If timetable			
cha	anges need to be made (for			
exa	ample not accessing PE) Lisa			
Rad	dburn will support. If a			
pu	ıpil is an in-patient Becky			
Ga	ardiner (Attendance and			
far	mily support worker) will			
be	ecome the single point of			
сог	ntact and will co-ordinate			
wo	ork with teachers for the			
stu	udent			

Where the cause of mental health issues is likely to be related to abuse/significant safeguarding concerns a social care referral or urgent referral to 111 option 2 is made by Jennie Girling and the safeguarding team.	Jennie Girling oversight of emergency care	Mental Health Champion/ongoing CPD related to safeguarding	Jennie Girling – Designated Safeguarding Lead.
Where there are clear neurodevelopmental issues present but a pupil has not had an assessment for ASD/ADHD there is a process in school (assess, plan, do, review and EHA) which Heads of Year will complete with support from Emily Oakley-Pullen	HOYs and Emily Oakley-Pullen	Training in making Younited referrals	Emily Oakley-Pullen - SENCO

Where a pupil is unable to attend school due to significant/complex mental health issues the school will support specialist services in appropriate risk management	Keyworker/single point of contact established for pupil and their family/carers.	Staff from the KS3&KS4 Support will be keyworkers for pupil depending on the pupil's needs	Ongoing CPD/access to supervision	Zach Beamish – Alternative Provision
	If Mainstream provision is not appropriate or not able to meet the needs of the pupil an EHCP or alternative provision is considered	Emily Oakley-Pullen as SENDCO	Ongoing CPD/access to supervision	Emily Oakley-Pullen – SENDCO
	If a pupil presents with an immediate/significant risk of harm to self or others there may be a social care referral made	Jennie Girling wll co-ordinate referrals to social care	Access to Supervision	-Jennie Girling Designated Safeguarding Week.

Provision for supporting student's MHWB at Comberton Sixth Form

Comberton Sixth Form has a clear graduated response to MHWB with clear delegation of responsibility for each level of support. Where the school makes a referral to an external provider or service and assists with information sharing it will be done in line with GDPR and the principles of Keeping Children Safe in Education. Below is a map showing provision for mental health in Key Stage 5 and wellbeing in the school, including who does what

Mental health support provision and development plan KS5

Support level – who is the provision for?	What is offered?	Who is responsible?	What resources/training is needed to develop further?	Who is responsible for oversight?
Universal – all students in the school can access this information. This level is about getting advice and support about developing positive mental health. The focus for whole schoolwork is on prevention of mental health challenges by: Reducing stigma surrounding mental health Developing resilience in students Developing emotional literacy in students	Signposting Appropriate resources on mental health and wellbeing are available on the sixth form website. There is also signposting in common areas such as:	Zach Beamish to attend regular local forums to ensure that information is up-to-date and appropriate and to pass this to Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)/David Clarke in the sixth form where appropriate  Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to maintain information boards with the student VP for Equality and Diversity  Sixth form admin to contact IT support to update the television screens	Carli Callender – website admin Site team – monitoring signage in school and renewing as appropriate	Zach Beamish as DMHL
	Medical room team The medical room team can offer face-to-face advice on	Susan While-Paddon	Training for Medical room team in mental health	Zach Beamish line- manages area

support and health. For example to access the C-Card (Contraception)  Tutors offer advice and monitor the wellbeing of their tutees via regular one to one meetings. Tutors should check-in regularly with their tutees regarding their wellbeing and will consistently signpost safe and appropriate resources At regular times tutors will encourage tutees to use the FIKA mental health App and will show FIKA resources in group tutor times	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) and David Clarke to produce FIKA resources for registrations when appropriate.  Zach Beamish to provide training for tutors where appropriate	Training for tutors Time to produce suitable resources and access to local forums to ensure information is up-to-date and appropriate. Access to the FIKA App for sixth formers	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)/David Clarke to evaluate FIKA
Everyday classroom practice which supports positive mental health and emotional literacy. Teachers are encouraged to identify opportunities in their subject areas and to model positive emotional regulation. Teachers are encouraged to inform the pastoral team of any concerns regarding a students' wellbeing.	HODs to ensure that mental health and wellbeing is an item on departmental meetings.  Zach Beamish to advise on auditing curriculum for opportunities for mental health and positive wellbeing	Training for HODs in mental health awareness and managing mental health concerns	HODs and SLG line- managers to evaluate
Curriculum – students' access PD sessions (year 12) and assemblies (year 12 and	Jez Frost oversees the sixth form PD programme. Sessions are delivered by	Planning time for JF and sixth form team	Zach Beamish – SLG line-management

				,
	13) at KS5, a number of of	individuals with appropriate	Access to the FIKA App for sixth	
	which cover mental health	knowledge, such as Irayna	formers	
	topics, including accessing	Owen (or suitable member of		
	support in and outside of	the Sixth Form Leadership		
	college, managing exam	Team covering her absence),		
	stress, building resilience	the WCCYM team and Anna		
	and using the FIKA app	Hunn, college counsellor.		
	Enrichment curriculum – a	Anna Hunn to organise	Time for staff to prepare resources	Irayna Owen (or
	new enrichment option has	design and implementation	' '	suitable member of
	been designed for which	of the enrichment and to run		the Sixth Form
	students can opt in year 12.	it.		Leadership Team
	It will cover promoting			covering her
	psychological wellbeing.			absence)/ School
	psychological wellselig.			Counsellor to
				evaluate
	Chaplaincy – WYCCM visits	Susie, Cherie and Sally	Timetabling of rooms and sharing of	David Clarke to
	the sixth form one lunch	allocated to Comberton Sixth	information	evaluate
	time per week and allow	Form as Youth workers.	Information	Evaluate
	any student (or member of	Tomias routh workers.		
	staff) an opportunity to talk			
	about any emerging			
	concerns that they may have			
-		Call No. 1 and 1 and 1	Adores	Zanto Barratato and
	An annual wellbeing survey	Sally Newton – Health	Admin support in data processing	Zach Beamish and
	and biannual health related	related behaviour survey	and analysis	Sally Newton to
	behaviour survey give a	Zach Beamish – Wellbeing		analyse data and
	good indication of the	survey		feedback to
	overall levels of mental			relevant
	wellbeing and identify			stakeholders ( to
	further areas for support.			David Clarke for the
	This is carried out with both			sixth form)
	year 12 and 13			

Support level – who is the provision for?	What is offered?	Who is responsible?	What resources/training is needed to develop further?	Who is responsible for oversight?
Targeted support—Students in school can access support with emerging mental health issues. This level is aimed at providing early intervention to help in resolving emerging mental health issues. This level of support is largely held within pastoral teams in the sixth form supported by Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence), to whom tutors will refer students.	Signposting to services specialising in bereavement and grief counselling (STARS, Cruze). Logging of family bereavements via email to relevant staff (teachers, support staff, tutor) to assist colleagues with sensitive support	Izzy Baker to advise on services to refer to. Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to make/support students with referrals to grief/bereavement support Bereavements to be e-mailed to relevant staff by Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)/Sarah Thomas	Tutors -Mental Health Champion training to support with identification of needs and appropriate support for students.  Izzy Baker – training on local offer (via pinpoint)	Jennie Girling – line- management of Izzy Baker Deputy Principals – evaluation of pastoral provision including provision for bereavement support
At this stage students present with some behaviours typical of mental health issues.  Mental health issues may impact on a student's ability function, but students are able to attend school regularly (attendance between 95% -	Identification and pastoral support for students with emerging mental health needs through coaching and mentoring.	Tutors will increase regularity of meetings with identified students Tutors may inform other staff of student needs Tutors may refer to Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) for further support	Tutors – mental health awareness training (Delivered whole school). Tutors – mental health champion training and skills in supporting student mental health needs.	Line managers (sixth form deputies) regularly reviewing workload and allocation of resources within pastoral teams.
90%) and engage with most activities. Cause of mental health issues is unlikely to be related to abuse or	Guided access to self- referral services such as Kooth, Shout, Chat health	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) signposts resources to students and	Tutors/Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) Mental health champion training and regular	

significant safeguarding		their families for accessing	updates on services from Zach	
concerns. There is a minor		suitable resources.	Beamish	
risk to self/others				
presented by young person.	Referral to support with	Irayna Owen (or suitable		Irayna Owen (or
	Irayna Owen (or suitable	member of the Sixth Form		suitable member of
	member of the Sixth Form	Leadership Team covering		the Sixth Form
	Leadership Team covering	her absence) to meet with		Leadership Team
	her absence), by subject	student, either regularly or		covering her
	teacher, tutor, student or	to refer on		absence) to
	parent/carer	Support logged on Support		evaluate use of
		database		provision (impact
				and ease of access).
	Referral to counselling via	Irayna Owen (or suitable	Mental health champion training and	Irayna Owen (or
	'in-house' counsellor	member of the Sixth Form	regular updates	suitable member of
		Leadership Team covering	Regular liaison between Irayna Owen	the Sixth Form
		her absence) to meet	(or suitable member of the Sixth Form	Leadership Team
		student and assess if a	Leadership Team covering her	covering her
		referral to the counsellor is	absence) and counsellor	absence) to
		needed. Irayna Owen (or		evaluate use of
		suitable member of the Sixth		provision (impact
		Form Leadership Team		and ease of access).
		covering her absence) to		Counsellor to
		complete referral paperwork		formally evaluate
		with the students and put in		provision at the end
		the Support restricted access		of each year for the
		area for the counsellor.		KS5 SEND review.
		Support logged on support		Irayna Owen (or
		database.		suitable member of
				the Sixth Form
				Leadership Team
				covering her
				absence)/counsellor
				to evaluate places

			available and efficacy of support regularly.
Referral to WCCYM (Cherie Williamson) for support work.	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to assess student needs and refer to CW where appropriate (currently space for 3 students) (support coordinator).	CW regular and appropriate training	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to evaluate use of provision (impact and ease of access) on a half-termly basis. Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to evaluate places available and efficacy of support regularly.
Referral for external counselling services via YOUnited	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to assess student needs and refer to GP or external services as appropriate	Mental health champion training – Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to evaluate use of provision (impact and ease of access)

Identification of students who may need additional low-level support in pupil notes and emails from Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to relevant	Meeting with student and Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence), emails written together	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) Mental health champion training and Evidence based interventions training.	on a half-termly basis. Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to evaluate places available and efficacy of support regularly.  David Clarke to monitor with Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)
staff.  Referral for support by local authority (EHA process and support)	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to complete an EHA with young person and their family and to submit EHA to EHH via liquid logic	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) -Training by local authority and training in using liquid logic (local authority team)	Zach Beamish to lead training and review EHAs regularly with Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)

	Outreach to vulnerable	Izzy Baker – Young Carers	Training for whole staff in	Zach Beamish to
1	groups: Young carers –	Champion running group	identification and working with young	evaluate impact
	regular reminders to	and liaising with Centre 33	carers	and ensure that
	identify young carers and	Young Carers project		there are regular
	regular support (fortnightly	Pastoral team to monitor		reminders for
	lunch slot)	and identify young carers		supporting young
				carers
	Outreach to vulnerable	Sixth form SEND keyworkers	Training for SEND team and Cabin	Zach Beamish to
	groups:	and sixth Form Cabin Leads	leads – Mental Health Champion	oversee training
	Students with disabilities	to regularly review wellbeing	Regular updates from	Irayna Owen (or
	and medical issues	of students.	keyworkers/CSS on supporting	suitable member of
		School Nurse (S While-	vulnerable students	the Sixth Form
		Paddon) to monitor		Leadership Team
		wellbeing of students with		covering her
		medical needs		absence) to oversee
				implementation by
				Sixth Form SEND
				staff
				Jane Hylton to
				oversee
				implementation by
				sixth form Cabin
				staff
	Outreach to vulnerable	Tutors/lead deputies to		Irayna Owen (or
	groups: Disadvantaged	monitor wellbeing of		suitable member of
	students	students		the Sixth Form
				Leadership Team
				covering her
				absence) to monitor
				support for
				disadvantaged
				students

Outreach to vulnerable groups: Equality and diversity	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to signpost and support students with emerging needs	Appropriate training related to E&D (including restorative practices) for Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) as appropriate	David Clarke – line- management of E&D
Outreach to vulnerable groups: Child of a parent in prison	Sixth form team to liaise with Jennie Girling to support with referrals to Ormiston Families	Training for tutors and leadership team in how to support children with a parent in prison.	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)/David Clarke— where significant safeguarding issues are present to review provision for individuals

Support level – who is the provision for?	What is offered?	Who is responsible?	What resources/training is needed to develop further?	Who is responsible for oversight?
Specialist support - — Students in school can access support with significant mental health issues. This level is aimed at providing support to help in	A referral to Younited (single point of access for CAMH).	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) will advise and complete referrals with student/parents	Training on the Younited referral process	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)
resolving mental health issues and increasing student's participation in learning in school. At this stage students present with behaviours typical of mental health issues. Mental health issues have an impact on a student's ability to engage with most activities.	Keyworker and single point of communication in school. Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) is responsible for referring and sharing key information with specialist provisions.	Keyworkers are based in the Sixth Form SEND and Cabin teams. Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) to oversee students relating solely to mental health issues, and where there are other complex issues such as safeguarding or SEND.	Mental Health Champion training for relevant staff. Regular opportunities to access supervision for relevant staff.	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) Mental health, SEND and Safeguarding teams

Students may be school refusing regularly or unable to attend school full-time. Causes of mental health issues is may be related to abuse or significant safeguarding concerns. There is a risk to self/others	Students who present with anxieties about attendance at school or who have difficulties attending school due to mental health issues may be placed on a reduced timetable for a phased return and an Individual	Carli Hobday— supporting families and young people with reduced attendance and/or school refusal issues in liaison with Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) where	Training in delivering evidence- based interventions	David Clarke/Sarah Thomas
presented by young person.	Alternative Education Plan  Students with disordered	there is a mental health need  School Nurse (Susan While-	Mental Health	
	eating and eating disorders may be supported by the School Nurse and Medical Room team, or by Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) often liaising	Paddon) and Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence)	Champion/Ongoing CPD related to eating disorders	
	with external support services. Advice to see the GP for a specialist referral will be given. If a care plan is needed the School Nurse will write this in conjunction with specialist services. If timetable changes need to be made (for example not			

accessing PE) Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) will arrange this and support. If a student is an in-patient Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) will become the single point of contact and will co-ordinate work with teachers for the student.			
Where the cause of mental health issues is likely to be related to abuse/significant safeguarding concerns a social care referral or urgent referral to 111 option 2 is made by David Clarke, Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) or Sarah Thomas of the sixth form safeguarding team.	Sixth form safeguarding team	Mental Health Champion/ongoing CPD related to safeguarding	Jennie-Girling Designated Safeguarding Lead

	Where there are clear neurodevelopmental issues present but a student has not had an assessment for ASD/ADHD there is a process in school (assess, plan, do, review and EHA) which Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) will complete with support from Emily Oakley-Pullen	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) and Emily Oakley-Pullen	Training in making Younited referrals	Emily Oakley-Pullen
Where a student is unable to attend school due to significant/complex mental health issues the school will support specialist services in appropriate risk	Keyworker/single point of contact established for student and their family/carers.	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) will be the usual keyworker/single point of contact for families	Ongoing CPD/access to supervision	Zach Beamish – Alternative Provision
management	If mainstream provision is not appropriate or not able to meet the needs of the student an EHCP or alternative provision is considered	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) as sixth form deputy, support	Ongoing CPD/access to supervision	Irayna Owen (or suitable member of the Sixth Form Leadership Team covering her absence) as sixth form deputy, support
	If a student presents with an immediate/significant risk of harm to self or others there may be a social care referral made	Sixth form safeguarding team will co-ordinate referrals to social care	Access to Supervision	Jennie Girling- DSL

#### Staff wellbeing

#### **Purpose and Principles**

The wellbeing of professionals working within the Trust is of paramount importance. Staff are the most important resource schools have when it comes to delivering a high-quality education. Without a personal sense of wellbeing, it is difficult to nurture wellbeing in others.

Employers have a legal "duty of care" towards employees (The Health and Safety at Work Act 1992) which requires them to manage and safeguard the physical and psychological wellbeing of their staff. Wellbeing at work is therefore essential if we are to reach our best potential and help pupils and students to do the same. There is a definite correlation between positive staff wellbeing, pupil and student achievement and a school's continued improvement (DfE: 2018).

Managing staff wellbeing and promoting a healthy work-life balance will help attract and retain the calibre of staff needed for an outstanding education system.

Supporting the wellbeing of staff will:

- Reduce staff absenteeism and turnover,
- Develop a more motivated workforce with high morale, able to deliver a challenging, education for our pupils/students,
- Improve teamwork, staff development and co-operation,
- Recognise that excessive hours of work can reduce staff effectiveness,
- Provide positive role models for pupils and students.

Work-based stress can have a significant impact on staff wellbeing and in turn impact on pupil and student outcomes. It is therefore important that the school does what it can to monitor work-based stress and create opportunities for stress reduction where possible.

Actions to support positive staff wellbeing:

- Identify the main challenges to staff wellbeing by gathering appropriate evidence on the main drivers of stress within the school. This is done through a wellbeing and workload questionnaire completed by all staff at least annually.
- Where workplace stressors are identified, suitable risk assessment should be undertaken to help eliminate the stress or control the risks from stress. This may be done through a referral for an Occupational Health Assessment where appropriate.
- Clearly signpost sources of support available to all staff. For instance, helplines, websites or other information on improving wellbeing are all signposted in staff toilets, the staff room and around the school (for example in office spaces).
- Clearly signpost routes to accessing more specialised or targeted support such as counselling, coaching and/or supervision available to staff. Line-managers will have training and support in how to refer a member of staff where appropriate.
- Create suitable opportunities for staff to discuss their wellbeing regularly with a line-manager (or suitable member of staff). Staff involved in these discussions should have appropriate training made available to them.
- Create forums in the form of the Wellbeing meet-ups to allow staff to discuss wellbeing issues in the school and suggest possible solutions.
- Create opportunities for appropriate professional development to ensure that staff feel competent in the work that they do.
- Encourage staff to take responsibility for their own work and effectiveness as a means of reducing their own stress and that of their colleagues.

Senior Leaders in schools should be aware of how they model positive behaviour to manage workload and work-related stress and how this can feed into the overall school ethos and culture. For example, by creating

opportunities to discuss wellbeing in line-management meetings; awareness of reasonable working hours, and; collaborating with staff on strategies to manage workload reasonably.

Some areas that schools could develop further to support with staff wellbeing might include:

- Providing up-to-date job descriptions, with duties and responsibilities relating to individual teacher's roles clearly identified
- Paying attention to the physical working environment. Ensuring that site issues are resolved where possible and that staff have a space to recuperate.
- Monitoring working hours and encouraging staff to take breaks in-line with employment legislation.
- Offering staff the option to participate in wellbeing activities e.g. sport activities, social activities, mindfulness sessions.
- Engaging with staff to create constructive and effective working partnerships both within teams and across the school.
- Ensuring there is a culture where staff achievements are acknowledged and celebrated.
- Explicitly outlining staff wellbeing provision in recruitment (for example as part of job adverts and discussions during interviews with prospective candidates)

Staff are able to request for money to support enrichment activities via the Staff Enrichment and Wellbeing Fund which was created from refunds from Exam Boards through years where exams were cancelled due to COVID. Funds can be used to subsidise activities which promote staff wellbeing. Activities should link to the 5 ways to wellbeing:

- Connect
- Be active.
- Take notice.
- Keep Learning
- Give

Examples of activities that would be approved:

- Starting a staff gardening club (links to connect, take notice, keep learning, give)
- A staff social trip to the botanical gardens in Cambridge (links to connect, keep learning)
- Couch to 5K group (links to connect, be active)
- Chocolate tasting session (Links to connect, keep learning)

## What we don't fund:

- Alcohol
- Activities which are exclusive to departments or individuals
- Increases to staff salaries.
- Events/activities which would bring the school into disrepute.

Requests for funding are considered on a case-by-case basis and staff can request funding via a Form.



This policy incorporates elements of Article 1 (Definition of a Child), Article 2 (Non-Discrimination), Article 3 (Best Interests of the Child), Article 4 (Making Rights Real), Article 24 (Health, Water, Food, Environment), Article 28 (Access to Education) from the UN Convention on the Rights of the Child